Financial Management							
Element	Discussion question	Yes	No				
Budgeting	Does the district develop and follow an annual budget?						
	Does the annual budget include:a. Beginning balances for all funds and budget categories?b. Anticipated revenues?						
	c. Anticipated expenditures?d. Other liabilities or requirements such as contingency, accrued payroll liability, reserve funds, or other?						
	3. Are all monies held by the district, including savings, checking accounts, petty cash, certificates of deposit and other investments, accounted for in the annual budget?						
	4. Does the district have a process for regularly reviewing and, if necessary, amending the budget?						
	5. Does the district have a strategy for managing cash flow (i.e. covering expenses until grant funds are received)?						
	Comments/assistance requested 1. What manual or electronic bookkeeping system does the district use?						
	2. How does the district track funds (i.e. by grant, by project, by fund type, or other)?						
	3. Are bills and invoices reviewed to:						
	Verify the legitimate business expense? Assign charges to the appropriate project or expense categories?						
Bookkeeping	4. Is the district's accounting on a cash or accrual basis?						
	5. Has the board pre-authorized an individual(s) to pay certain types or amounts of expenditures within budget limits?						
	Comments/assistance requested						
	1. What internal controls does the district use to ensure financial integrity:						
Internal controls	Duties are assigned in a manner so that no individual controls all phases of collecting, recording, and processing cash, checks, and transactions in a way that						
	permits errors or omissions to go undetected? Bills, bank statements and other account statements are reviewed and verified by						
	the board designee(s)? All incoming transactions are individually noted in a numbered receipt book?						
	The board receives and approves a monthly treasurer's report that includes all deposits and checks by number, payee, and purpose?						

Financial Management					
Element	Discussion question	Yes	No		
	There is a procedure that outlines when checks require more than one signature? Checks are always filled out completely before being signed with back-up				
	documentation attached? Blank or cancelled checks, receipt books, cash and other receivables are secured				
	appropriately? Other internal controls? (Describe)				
	Comments/assistance requested				
	1. Do directors receive and approve monthly financial reports?				
	2. Do directors find that the reports provide the necessary information to make accurate financial decisions?				
Financial reports to the Board	3. Does the board reconcile district financial reports with other financial information such as bank statements, check registers, billing statements, payroll reports, grant or project budgets, etc.?				
	Comments/assistance requested				
	1. Does the district maintain deposits in more than one financial institution?				
	2. If so, what are the purposes of these other accounts?				
	3. Does the district have deposits in excess of \$100,000 at any single financial institution?				
	4. Is the excess insured?				
Asset	5. Does the district maintain a real and physical property inventory?				
Management	6. What amount of insurance coverage does the district maintain?				
	7. Is this level of coverage adequate?				
	Comments/assistance requested				

Financial Management					
Element	Discussion question	Yes	No		
Year-end reporting	1. Does the district hold a public meeting as required by law, including appropriate public notice, and present an annual report including a budget report and/or audit?				
	What types of information are included in the district's annual report? Comments/assistance requested				
	·	1			
Audits	1. Does the district comply with applicable federal and state law with respect to audit requirements (e.g. annual audit or internal review)?				
	2. Does the board review the information in the audit or review and act on any findings and recommendations?				
	Comments/assistance requested				
	1. Does the employer (AACD) make timely quarterly deposits of state and federal payroll withholding?				
	Does the district or employer have a method to reconcile accuracy of payroll withholding deposits with payroll obligations?				
	3. Does the district or employer receive annual proof of compliance from State Unemployment Insurance and Internal Revenue Service?				
	4. What type of employee time tracking system does the district use?				
Payroll Liability	5. Who approves time sheets and overtime?				
and Worker's Comp	6. What is the district's policy regarding the payment of overtime or awarding compens to employees when overtime is worked?	atory t	time		
	7. Who is the district's worker's compensation insurance carrier?				
	8. Are directors and volunteers included in the coverage?				
	9. Does the district meet annually with the agent to update coverage and ensure proper classification of employees?				
	Comments/assistance requested				
Credit/Debit cards & revolving accounts	What credit cards and revolving accounts does the district have? (Names only. Do no account numbers.)	ot inclu	ude		
	2. Does the district have written policies that govern the establishment and use of these accounts, including authorization and spending limits?				
	3. Does the board regularly review account statements and purchasing activity of all revolving accounts to ensure compliance with policy?				
	Comments/assistance requested	I	1		

Element	Discussion question	Yes	No
Credit Checks	Does the district require credit checks on AACD staff, board supervisors or others who conduct district business? Comments/consistence required.		
	Comments/assistance requested		
	 Does the district have an existing loan or mortgage? If yes, what is the amount and length of term of the loan? 		
	3. Is the district staying current and meeting its obligation for repayment of the loan?4. What is the contingency plan if the district cannot repay the loan as planned?		
Loans	5. Does the board anticipate needing a loan in the future?		
	Comments/assistance requested		
	1. Does the board approve all grant applications, grant contracts, and receipt of grant funds?		
Grant reporting	2. Does the board receive regular updates on grants including project status, report deadlines, comparison to budget, final report submission, project completion, payment of outstanding obligations, and receipt of all grant funds?		
	Comment		
Board Chair	Date)	
Board Member	Date)	
Board Member	Date	<u>.</u>	
Board Member	Date	;	
Board Member	Date	<u> </u>	

SWCD Operations Review - Finances